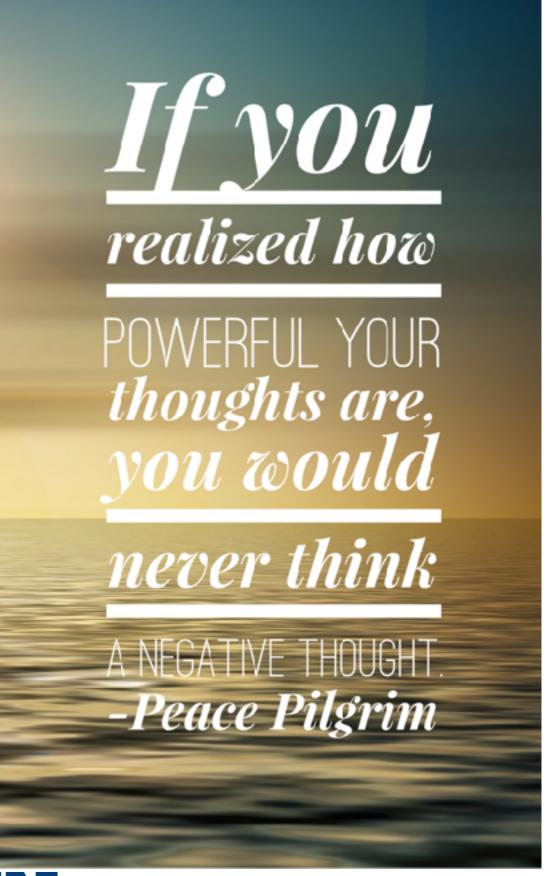
# Energy and Engagement: Seven Levels of Energy



IN spired Leadership

# Agenda

- Anabolic and Catabolic Energy
- Three Critical Skills



**IN**spired Leadership

# Either/Or Fixed Mindset

# Both/And Growth Mindset

reactive fear dissatisfied WOLLA problem oriented blame others condescending unkind crisis mode my way or the highway judgmental shortsighted lack of passion inaction

teamwork trustworthy cooperative solution focused open to many viewpoints confident calm and kind inspiring responsive respectful positive attitude belief in others productive

## Catabolic

## Anabolic



### no fear, worry, & judgment



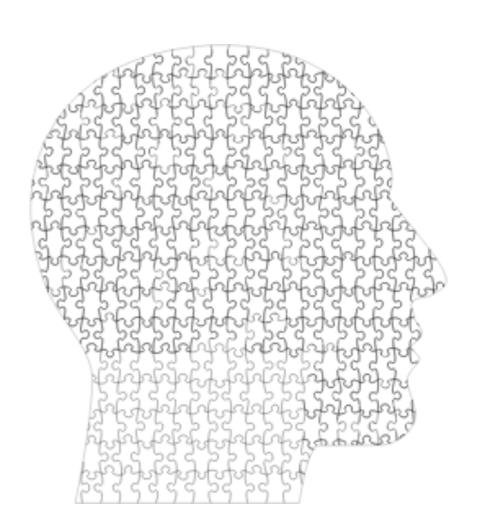
lots of fear, worry & judgment





#### LEVEL ONE

- FEAR
- WORRY
- SELF-DOUBT
- LOW SELF-ESTEEM
- INACTION
- GUILT
- VICTIM TO CIRCUMSTANCES
- NO HOPE
- I LOSE MENTALITY



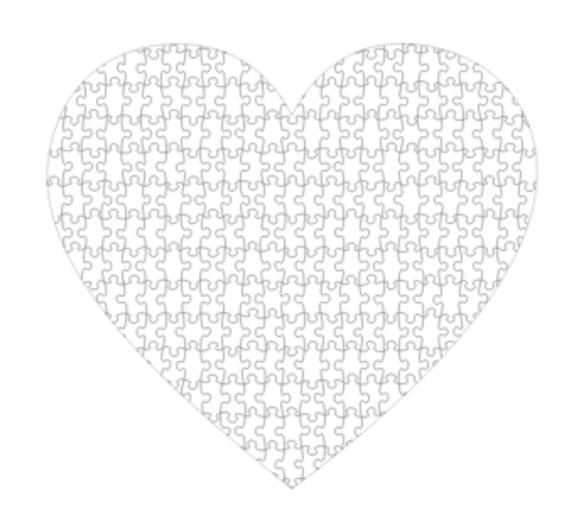
# Culture of:



# Apathy Inaction

#### LEVEL TWO

- DEFIANCE
- RESISTANCE
- FRUSTRATION
- MY WAY OR HIGHWAY
- CONTROL
- SARCASTIC
- I WIN, YOU LOSE
- JUDGE OTHERS



Culture of:



# Skepticism Defiance

#### LEVEL THREE

- COOPERATE
- TOLERATE
- JUSTIFY
- RATIONALIZE
- · COPE
- TAKE RESPONSIBILITY
- FORGIVE
- I WIN AND IF YOU DO, GREAT!



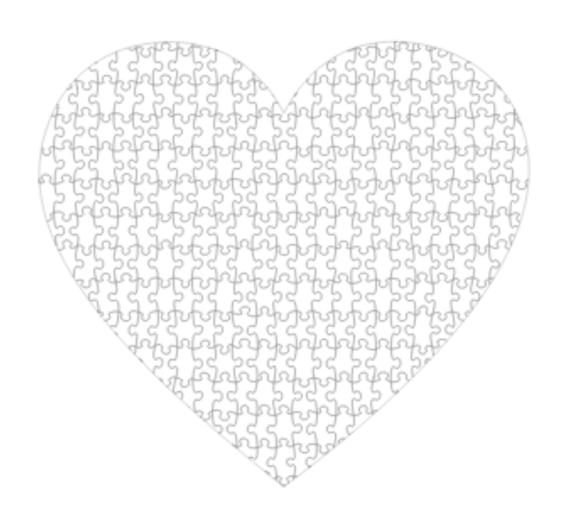
Culture of:



# Compliance Complacency

#### LEVEL FOUR

- CARE AND CONCERN
- COMPASSION
- SERVICE
- LOVE
- GRATITUDE
- SENSITIVITY
- FIX IT MODE
- YOU WIN



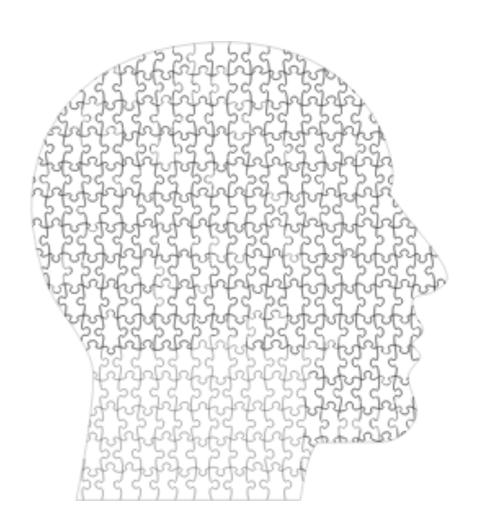
# Culture of:



# Fixing Service

#### LEVEL FIVE

- COMMITTED ACTION
- EXCELLENCE
- ACCEPTANCE
- BELIEF IN OTHERS
- DRIVE AND PASSION
- OPPORTUNISTIC
- ENTREPRENEUR
- CONFIDENT
- WE WIN OR NO ONE WINS



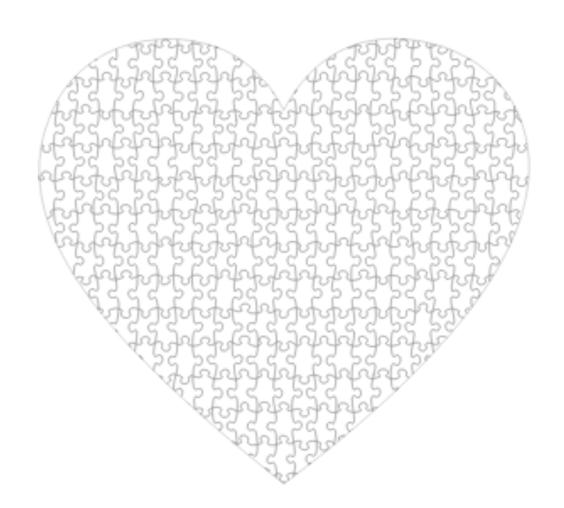
# Culture of:



# Commitment Opportunity

#### **LEVEL SIX**

- SYNERGY
- VISIONARY
- INNOVATIVE
- ONENESS
- · JOYFUL
- WE ALWAYS WIN



# Culture of: Unity Vision

## How committed are you?

Paper Bag	Boxer Headgear	Sun Hat	Fireman's Helmet	Baseball Hat
Fear	Frustration	Compliance	Service	Commitment
I can't do this.	I won't do this.	I'll do it.	I'll do it for you.	Let's do this together.
Take it personally	Blame others	Tolerate and move on	Fix it to make it better	It's an opportunity
Inaction Procrastination	Defiance Passive Aggressive Interrogation Intimidation	Cooperation Obligation	Concern Compassion	Collaboration Ownership
<ul> <li>I have to do this.</li> <li>They're making me do this.</li> <li>They know I can't do this.</li> </ul>	<ul> <li>They have no clue.</li> <li>It didn't work last time and won't work now.</li> <li>I'll sit here like I'm listening, but still do it my way.</li> </ul>	<ul> <li>Ok. I'll do it.</li> <li>I'll meet the requirements.</li> <li>I can tolerate this.</li> </ul>	<ul> <li>This will help us fix the problem.</li> <li>I can help you.</li> <li>I am willing to do whatever is needed to help the team.</li> </ul>	<ul> <li>It's exciting to see the possibilities this will have.</li> <li>We can meet and exceed our goals.</li> <li>We are empowered and engaged.</li> </ul>
			3053. PWFD	





# **Critical Skills**

# Clarify Affirm Powerful Questions

# **Powerful Conversations**

- ◆ Focus on the energy not the story
- Stay out of the box-allow them to do the thinking
- ◆ Clarify
- **♦** Affirm
- PowerfulQuestions

Have you thought about...

One time I ...

Next time you might...

Why did you do that?



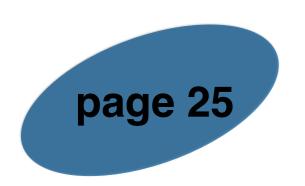
# Clarify

**Purpose:** To ensure understanding and demonstrate listening intently

- **♦** Summarizes
- ◆ Paraphrases
- **♦** Reiterates
- ♦ Mirrors back

Pair this skill with: Affirm







# **Affirm**

**Purpose:** To normalize someone's emotions. It does not indicate agreement

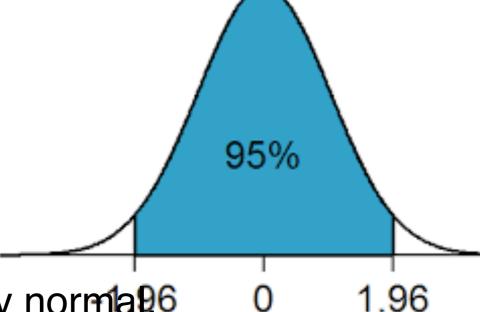
◆ Authenticate, Substantiate, Validate and Normalize

#### Avoid:

- ◆ I statements
- **♦** But
- **◆**Judgment statements

#### **Sounds Like:**

- → Having that feeling right now is completely normale
- ★ Knowing you value \_\_\_\_\_, it makes perfect sense you would feel that way.





# Example

- ◆ I have so much to do by Friday. I have to complete three new client presentations for the same day. Plus, I have the quarterly reports to finish.
- Clarify: It is overwhelming having all these important deadlines on the same day.
- ◆ Affirm: Knowing you value meeting deadlines and doing quality work, it makes sense you are overwhelmed.





# **Powerful Questions**

**Purpose:** To explore values and beliefs, to gain clarity, and to seek possibilities and solutions from within

- ◆ Open-ended
- ♦ Who, what, when, where, how
- → Plural language to expand thinking (i.e. idea to ideas)

#### Avoid:

- ♦ Why...can put people on the defensive or can indicate judgment
- ◆ Leading
- → Multiple questions







# inspiredleadershipwithin.com

# essdk.me/INLresources

# **Serenity Prayer**

THE OURSTON BEHIND THE DUESTIONS

What to Ready Assistance
The Edininal Riems, seed Proceedination

J. D. H. M. G., M. L. L. E. B.

"God, grant me the serenity to accept the things I can not change, the courage to change the things I can, and the wisdom to know the difference."

"God, grant r..." the serenity to accept the people I cannot change, the courage to change the one I can, and the wisdom to know -it's me!"