

# Tips and Guidance for New School Business Managers and Clerks

KASBO FALL CONFERENCE 2023

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## Tips of the trade for new school Business Managers and Board Clerks

### Goals for Today's Presentation

- Gain a broader perspective of when different tasks and assignments/reports need to be planned for and completed
- "Wow" your Superintendent, Board of Education, and Peers with your newfound knowledge
- Develop a support group/network

### Survey of the room

- How many in here are:
- < 1 year</li>
- 1-3 years
- 3-5 years
- > 5 years

#### How many in here are:

- Business Managers
- Board Clerks
- Treasurers
- Contemplating the life choices that got you in this room?

## The (insert title) and the never ending array of responsibilities



### Possible areas of responsibility

- Accounting
- Accounts Payable
- Audits
  - State, CPA, Federal, KPERS, Payroll, Work Comp, Food Service, Wage & Hour
- Board Clerk Duties
- BOE Communication
- Budgets
- Contract Management

- Debt Mgmt./Bonds
- Employee Benefits
- Finance
- Payroll
- Personnel
- Purchasing
- State & Federal Reporting



### Other possible areas of responsibility

- Bid Postings
- Debt Collections
- Employee Handbooks
- Energy Management
- Enrollment
- E-Rate
- Facilities Management
- Federal Programs Mgmt (ESSER, Title, etc)

- Fee Management
- Food Service
- Inventory/Fixed Assets Mgmt.
- KPERS
- Mandatory trainings
- Negotiations
- Property & Casualty
- Public Notices

### **JULY**

- Final entries to close out prior fiscal year
- New fiscal Year runs July 1 through June 30
- Work on new fiscal year budget
  - Have budget reviewed by KSDE (if ready)
  - Present budget to Board of Education (if ready)
  - Submit intent to exceed (or not) the Revenue Neutral Rate to County Clerk by <u>July 20</u>
- Quarterly ESSER report due

### July things to do

#### **Incoming Funds**

- July general fund state aid
- Bond & Interest (if requested)
- KPERS
- School Safety Grant (if applicable)
- Federal Payments

   (if requested in June)
- Pre-K Pilot (if applicable)

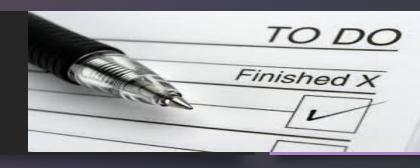
- Request for August state aid
- KESA authenticated app
- Accreditation Licensure form
- Mentor programs
- IDEA VI-B Flow Thru
- Request Federal Funds
- Directory updates
- Unencumbered cash balances
- Pre-K Pilot 4<sup>th</sup> qtr expenses
- LCP Annual Report
- Deaf-Blind application

### July BOE Meeting Items



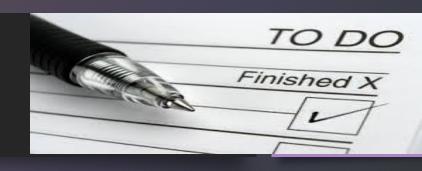
- 1. Finalize board meeting dates, locations, and times
- 2. Organize board: President & Vice-President elected (if your board has passed the resolution to elect in July rather than January)
- 3. Designate Clerk, Deputy Clerk, and Treasurer
- 4. Review/finalize organizational chart
- 5. Appoint food service representative
- 6. Appoint hearing officer for meal application appeals
- 7. Appoint school attorney
- 8. Appoint service center or COOP board representatives
- 9. Designate homeless program coordinator

### July BOE Meeting Items



- 10. Designate district KPERS representative(s)/D.A.'s
- 11. Designate building truancy representatives
- 12. Designate federal programs compliance coordinator
- 13. Designate official newspaper
- 14. Adopt 1,116 hour calendar/notify KSDE
- 15. Designate inclement weather make-up days
- 16. Name official depository for school district funds
- 17. Review bank signatures on file
- 18. Adopt the annual waiver of G.A.A.P.
- 19. Adopt guidelines for activity funds & gate receipts
- 20. Establish Petty Cash limits
- 21. Establish mileage rate for reimbursement

### July BOE Meeting Items



- 22. Approve school/athletic handbooks
- 23. Review units of credit at each attendance center
- 24. Review preliminary USD budget
- 25. Review insurance schedule including names of companies, types of coverage, dates, etc.
- 26. Review mill levies expiration date if renewal needed
- 27. Review immunization policies for compliance
- 28. Rescind expiring policies from prior year and adopt board policies
- for the coming year
- 29. Submit Statement of Indebtedness to county clerk
- 30. Begin collecting materials for the auditors

### AUGUST (if exceeding RNR)

- Present budget to the BOE (could happen in July)
- Publish notice of intent to exceed RNR.
  - Double check figures for accuracy!
- Publish budget hearing in local paper
  - Double check figures for accuracy!
- Conduct RNR & budget hearing (Aug 20 Sept 20)
  - Must wait 10 days from publication to date of hearing

### AUGUST (if not exceeding RNR)

- Present budget to the BOE (could happen in July)
- Publish budget hearing in local paper
  - Double check figures for accuracy!
  - Must wait 10 days from publication to date of hearing
- Hold budget adoption hearing <u>BEFORE</u> August 25
  - Can adopt budget the same night of the budget hearing
- Certify budget to county clerk by August 25
- Submit budget paperwork to KSDE

### August things to do

#### **Incoming Funds**

- August general fund state aid
- Bond & Interest (if requested)
- Mental Health grant
- Federal Payments

   (if requested in July)
- Pre-K Pilot (if applicable)

- Request for Sept state aid
- Request Federal Funds
- KIDS collection
- EDCS/Fall Vacancy Rpt
- 18-E Annual Statistical Rpt
- CTE Pathways
- Driver's Ed
- Budget documents
- Indirect Cost Rate

### August (other happenings)

- Annual student enrollment
- New employee orientation/training
- Issuance of new contracts (if negotiations are done)
- If a primary election is necessary, it will be held on the first Tuesday in August of each odd-numbered year.
- Post approved budget info/forms on school website
  - Form 150; Notice of Hearing etc.
  - KSDE guidance

### September

- Hold RNR/budget hearing
- Adoption of budget by BOE
- Load budgets into financial system
- Attend Counting KIDS Workshop

### September things to do

#### **Incoming Funds**

- September general fund state aid
- Bond & Interest (if requested)
- Mental Health grant
- Federal Payments

   (if requested in August)
- Parents as Teachers
- County mill levies

- Request for Oct state aid
- Request Federal Funds
- KTOY
- Designate School Attendance Officer
- KIDS Collection (due Oct)
- Fall Vacancy report
- LCP Application
- ESSA Building Exp report

### September (other happenings)

- Issuance of new contracts (if negotiations are done)
- September 20 is the official Enrollment Count Day
  - Make sure your district is in session!
- Submit budget documents to KSDE by Sept 20
- Submit budget documents to County Clerk by Oct 1
- Begin working on Principal's Building report (PBR)
- Begin working on Superintendent's Organization report (SO-66)

### October

- Certify budget to County Clerk by Oct 1
- CPA audit should be underway if your district has bonds!
  - Must file audit reports within 180 days from end of fiscal year
  - Must file EMMA/MSRB within 180 days from end of fiscal year
- Quarterly ESSER report due

### October things to do

#### Incoming Funds

- October general fund state aid
- October supplemental general fund state aid
- Special education state aid
- Bond & Interest (if requested)
- KPERS
- Mental Health grant
- Federal Payments

   (if requested in September)
- County mill levies

- Request for Nov state aid
- Request Federal Funds
- Special Ed CAPS report
- Principal's Bldg report due
- SO-66 due
- KPP-TANF 1<sup>st</sup> qtr exp report
- Federal Fiscal File review

### November

- Attend KASBO fall workshop!
- In odd numbered years General Election for school board members is held. Oath of office of newly elected members needs filed with county clerk's office.
- Maintenance of Effort (MOE)/Excess Cost report opens
- Consensus Revenue Group Estimate #1
- Food service verification due November 15

### November things to do

#### **Incoming Funds**

- November general fund state aid
- Bond & Interest (if requested)
- Mental Health grant
- Federal Payments

   (if requested in October)
- Pre-K Pilot

- Accreditation Licensure form
- Early Retirement Survey
- Request for Dec state aid
- Request Federal Funds
- KPP/Block grant proposals
- Mill rate fund submission

### December

- Consider evaluations for Superintendent, Principals, and Clerk
- Consider "swearing in" new BOE members

### December things to do

#### **Incoming Funds**

- December general fund state aid
- Bond & Interest (if requested)
- Mental Health grant
- Federal Payments

   (if requested in November)
- Special education state aid
- Juvenile detention state aid

- Juvenile Detention Center application due
- Request for Jan state aid
- Request Federal Funds
- KPP/Block grant proposals
- Mill rate fund submission
- MOE/Excess Cost for coop member districts due

### January

- Governor gives State of the State address
- Legislature convenes
- W-2's/1099's
- Consider bidding idle funds for short-term investments
- Begin working on letter of noticed items for negotiations
- Organize board: President & Vice-President elected (if your board has passed the resolution to elect in January rather than July)
- Quarterly & Annual ESSER reports due

### January things to do

#### **Incoming Funds**

- January general fund state aid
- Bond & Interest (if requested)
- Mental Health grant
- Federal Payments

   (if requested in December)
- KPERS
- KS Pre-K Pilot (TANF)
- County mill levies

- Request for Feb state aid
- Request Federal Funds
- KPP/Block grant proposals
- KPP-TANF 2nd qtr exp report
- MOE/Excess Cost for standalone districts/coop due
- PAT mid-year report due

### February

- Review expenses/revenue
- Begin revenue/expense projections
- Review enrollment trends and projections for upcoming fiscal year
- Establish ordering deadlines for administrators/teachers
- Review staffing models determine hiring/reduction needs

### February things to do

#### Incoming Funds

- February general fund state aid
- February supplemental general fund state aid
- Bond & Interest (if requested)
- Mental Health grant/CMHC
- Federal Payments

   (if requested in January)
- Driver's Ed
- KS Pre-K Pilot (TANF)
- · Capital Outlay state aid

- PAT Grant Application
- CTE Pathways student data follow up
- Request Federal Funds
- Kansas Preschool Pilot renewal due
- KIDS MILT collection
- LCP Consortium Assignments due
- December 1 MIS Child count data is finalized

### March

- Exchange Notice Letter for negotiations by March 31
- Consider scheduling annual inventory for April/May
- Review spending progress and monitor revenues closely
- Prepare bids for large capital projects
  - New buses, facilities/equipment needs, computers, etc.
- Work on setting fees for upcoming school year
  - Textbook, food service, activities, etc.
- Property/casualty renewal

### March things to do

#### **Incoming Funds**

- March general fund state aid
- Bond & Interest (if requested)
- Mental Health grant
- Federal Payments

   (if requested in February)
- Special Education state aid
- Parents as Teachers aid

- CTE Pathway Programs of Study
- Special Ed CAPS report
- Request Federal Funds
- LOB Percentage form
- EDCS/LCP/Spring Vacancy Reports due
- Preschool-aged at-risk approval forms
- KIDS Collection MILT

### **April**

- Consensus Revenue Estimating Group #2
- Republish budget, if needed
- Attend annual KASBO spring conference
- Establish fees/meal prices
- Continue to monitor revenue/spending
- Special Ed form 308 opens
- Quarterly ESSER report due

### April things to do

#### **Incoming Funds**

- April general fund state aid
- Bond & Interest (if requested)
- Mental Health grant/CMHC
- Federal Payments

   (if requested in March)
- Special Education state aid
- Kansas Pre-K Pilot (TANF)

- PAT Grant Application due 4/1
- Submit Mentor/Mentees/
   Assignments for stipend request
- Special Ed CAPS report
- KPP-TANF 3rd qtr exp report
- Request Federal Funds
- National Board Cert Teach claim
- SpEd Catastrophic Aid/NPE contracts data is finalized

### May

- Republish budget, if necessary
- Monitor spending and revenues as fiscal year end nears
- Start projections for next fiscal year budget
- Request all remaining federal funds
  - Easier to manage if spending federal funds by June 30
- Legislative session possibly wraps up?
- Finalize ordering supplies for next school year
- Organize records in storage for destruction
- Third Friday is the deadline to notify certified employees in writing of BOE's intent to non-renew contracts

### May things to do

#### **Incoming Funds**

- May general fund state aid
- Bond & Interest (if requested)
- Mental Health grant
- Federal Payments
   (if requested in April)
- NBCT payment
- Kansas Pre-K Pilot (CIF)

- Form 308
- KIDS Collection EOYA opens
- CTE Pathways Student Data management
- JDC final expenditures
- PAT final expenditures
- Prof Dev final expenditures

### June

- Wrap up negotiations (hopefully!)
- Attend KSDE Budget Workshop
- Prepare/receive Form 120 for/from Special Ed coops
- Work on liquidating any purchase orders that are done

### June things to do

#### **Incoming Funds**

- June general fund state aid (two payments)
- Bond & Interest (if requested)
- Mental Health grant
- Federal Payments
   (if requested in May)
- JDC, PAT, Mentor Teacher payments
- Professional Development
- Supplemental General
- Food Service (state match reapportionment)
- County Mill Levies

- Local Effort form due
- Bond & Interest form due
- Special Ed para in-service
- Request Federal Funds
- Request July state aid
- Discipline data collection
- KIDS Collection EOYA
- Chronic Absenteeism

### LegalMax

- Determines the maximum amount that can be spent out of the General and Supplemental General funds
- Based on enrollment FTE and weightings
- Preliminary numbers turned in on SO-66
- Final numbers released by KSDE after all audits and special education state aid determined in June

### End of Year Budget Close-Out

#### Finalize Budget (Did you republish?)

- Any Major Expenditures Pending?
- Any outstanding Purchase Orders that need to be cancelled?
- Any cancelled P.O.'s from prior year that can be recaptured?
  - (General Fund, Federal Funds, L.O.B., Capital Outlay)

#### • Review revenues

- Compare actual receipts of state aid to KSDE printouts
- Compare actual receipts to budgeted receipts
- Make sure revenues are posted to the correct funds
- Special Ed. Flow through into General then transfer to SPED
- Special Education transportation aid deposited into SPED
- County Revenues receipted to proper funds
  - (LOB, CO, Rec. Commission, Bond & Interest)

### End of Year Budget Close-Out

#### Review Cash balances

- No negatives Exception to rule: Federal/Title funds
- Comparisons to beginning balances at start of the year

#### Expenditures vs Budget Authority

Be careful not to exceed published budget even with cash

#### At- Risk Funds / Bilingual / Vocational Education

- Spending should = or > At-Risk Weighting
- Required transfers from General/Supplemental General to At-Risk & Bilingual

#### Special Education Fund

 Transfer from General to Special Education should equal or exceed state flow through & spending should equal or exceed flow through

### End of Year Budget Close-Out

#### Final Transfers from General and Supplemental General Fund

- District philosophy with transfers?; Do's and don'ts?
- Zero out General Fund to Budget Max. (possibly/probably)
- Cannot transfer to Capital Outlay from L.O.B. Fund
- Can journal entry expenses in lieu of transfers
- Encumber expenses for following year versus transferring funds to reduce cash carryover
- Cash balance in Food Service limited to 3 months/25%.

#### Federal Funds

- Look at expenditures vs budget (budget years don't always align)
- Make sure of \$\$'s requested AND spent
  - Identify amount of time to spend remainder (usually 30 days)

#### Bond & Interest Form Due

• Determines state aid (review payment schedule)



### Together we're better!

Don't try to do it alone!

- KASBO & ASBO
- Board Clerks & Business Managers ListServ
- KASBO Mentoring program
- Neighboring School Districts
- Regional School Business Manager/Board Clerks
- KSDE School Finance & Fiscal Auditing Dept.'s
- District CPA

### Links for helpful information

- → Timelines for FY24 KSDE Reports
- → Payment dates for FY24 State/Federal Aid
- → School website postings
- → Interest Letters from KSDE
- → KSDE LegalMax

### QUESTIONS?

